#### **Decision Theory**

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# **Decision Theory**

What does it mean to make an optimal decision?

- · Asked by economists to study consumer behavior
- · Asked by MBAs to maximize profit
- · Asked by leaders to allocate resources
- Asked in OR to maximize efficiency of operations
- Asked in AI to model intelligence
- · Asked (sort of) by any intelligent person every day

#### **Utility Functions**

- A *utility function* is a mapping from world states to real numbers
- Sometimes called a value function
- Rational or optimal behavior is typically viewed as maximizing expected utility:

$$\max_{a} \sum_{s} P(s \mid a) U(s)$$

a = actions, s = states

#### Are Utility Functions Natural?

- Some have argued that people don't really have utility functions
  - What is the utility of the current state?
  - · What was your utility at 8:00pm last night?
  - Utility elicitation is difficult problem
- It's easy to communicate preferences
- Theorem (sorta): Given a plausible set of assumptions about your preferences, there must exist a consistent utility function

## Axioms of Utility Theory

- Orderability:  $(A \succ B) \lor (A \prec B) \lor (A \sim B)$
- Transitivity:  $(A \succ B) \land (B \succ C) \Rightarrow (A \succ C)$
- Continuity:  $A \succ B \succ C \Rightarrow \exists p[p, A; 1-p, C] \sim B$
- Substitutability:  $A \sim B \Rightarrow [p, A; 1-p, C] \sim [p, B; 1-p, C]$
- Monotonicity:  $A \succ B \Rightarrow (p \ge q \Leftrightarrow [p, A; 1-p, B] \ge [q, A; 1-q, B])$
- Decomposability:

 $[p, A; (1-p), [q, B; (1-q), C]] \sim [p, A; (1-p)q, B; (1-p)(1-q), C]$ 

#### Consequences of Preference Axioms

- · Utility Principle
  - There exists a real-valued function U:

$$U(A) > U(B) \Leftrightarrow A \succ B$$
  
 $U(A) = U(B) \Leftrightarrow A \sim B$ 

- Expected Utility Principle
  - The utility of a lottery can be calculated as:

$$U([p_1, S_1; ...; p_n, S_n]) = \sum_i p_i U(S_i)$$

#### More Consequences

- Scale invariance
- Shift invariance

## **Maximizing Utility**

- · Suppose you want to be famous
- You can be either (N,M,C)
  - Nobody
  - · Modestly Famous
  - Celebrity
- Your utility function:
  - U(N) = 20
  - U(M) = 50
  - U(C) = 100
- You have to decide between going to grad school and becoming a professor (G) or going to Hollywood and becoming an actor (A)

#### **Outcome Probabilities**

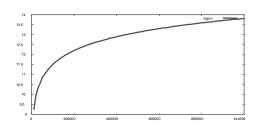
- P(N|G)=0.5, P(M|G)=0.4, P(C|G)=0.1
- P(N|H)=0.6, P(M|H)=0.2, P(C|H)=0.2
- · Maximize expected utility:
  - U(N) = 20, U(M) = 50, U(C) = 100

$$EU_G = 0.5(20) + 0.4(50) + 0.1(100) = 40$$
  
 $EU_H = 0.6(20) + 0.2(50) + 0.2(100) = 42$ 

Hollywood wins!

# **Utility of Money**

- How much happier are you with an extra \$1M?
- How much happier is Bill Gates with an extra \$1M?
- Some have proposed:



# **Utility of Money**

- U(money) should drop slowly in negative region too
- If you're solvent, losing \$1M is pretty bad
- If already \$10M in debt, losing another \$1M isn't that bad
- · Utility of money is probably sigmoidal

# A Sigmoidal Utility Function $U(\$X) = 100 \frac{1}{1 + 2^{-0.00001X}}$

# **Utility & Gambling**

- Suppose U(\$X)=X, would you spend \$1 for a 1 in a million chance of winning \$1M?
- Suppose you start with c dollars:
  - EU(gamble)=1/1000000(1000000-1+c)+(1-1/1000000)(c-1)=c
  - EU(do\_nothing)=c
- · Starting amount doesn't matter
- · You have no expected benefit from gambling

## Sigmoidal Utility & Gambling

- Suppose:  $U(\$X) = 100 \frac{1}{1 + 2^{-0.00001X}}$
- Suppose you start with \$1M
  - EU(gamble)-EU(do\_nothing)=-5.7\*10-7
  - Winning is worthless
- Suppose you start with -\$1M
  - EU(gamble)-EU(do\_nothing)=+4.9\*10<sup>-5</sup>
  - Gambling is rational because losing doesn't hurt

## Additive Independence

- Suppose it makes me happy to have my car clean
- · Suppose it makes me happy to have coffee
- U=U(coffee)+U(clean)
- It seems that these don't interact
- However, suppose there's a tea variable
- U=U(coffee)+U(tea)+U(clean)???
- Probably not. I'd need U(coffee,tea)+U(clean)
- · Often implicit!

#### Value of Information

• Expected utility of action a with evidence E:

$$EU_{E}(A \mid E) = \max_{a} \sum_{i} P(S_{i} \mid E, a)U(S_{i})$$

• Expected utility given new evidence E'

$$EU_{E,E'}(A | E, E') = \max_{a} \sum_{i} P(S_i | E, E', a) U(S_i)$$

· Value of knowing E' (value of perfect information)

$$\begin{aligned} \text{VPI}_{\textit{E}}(E') &= \left(\sum_{E'} P(E'|E) \text{EU}_{\textit{E},E'}(a'|E,E')\right) - \text{EU}(a \mid E) \\ &= \text{Expected utility given} \\ &\text{New information} \\ &\text{(weighted)} \end{aligned} \quad \begin{aligned} &\text{Previous} \\ &\text{Expected} \\ &\text{utility} \end{aligned}$$

# Properties of VOI

- VOI is non-negative!
- · VOI is order independent
- VOI is not additive
- VOI is easy to compute and is often used to determine how much you should pay for one extra piece of information. Why is this myopic?

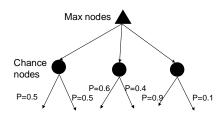
For example, knowing X AND Y together may useful, while knowing just one alone may be useless.

# More Properties of VOI

- · Acquiring information optimally is very difficult
- Need to construct a conditional plan for every possible outcome before you ask for even the first piece of information
  - Suppose you're a doctor planning to treat a patient
  - Picking the optimal test to do first requires that you consider all subsequent tests and all possible treatments as a result of these tests
- · General versions of this problem are intractable!

### **Decision Theory as Search**

- Can view DT probs as search probs
- States = atomic events



#### DT as Search

- · Attach costs to arcs, leaves
- Path(s) w/lowest expected cost = optimal
- · Minimizing expect cost = maximizing expected utility
- · Expectimax:

$$V(n_{max}) = \max_{s \in succesors(n)} V(s)$$

$$V(n_{\text{chance}}) = \sum_{s \in \text{succesors}(n)} V(s)p(s)$$

#### The Form of DT Solutions

- The solution to a DT problem with many steps isn't linear in the number of steps. (Why?)
- What does this say about computational costs?
- What does this say about the hope for exploiting heuristics?

#### Conclusions

- Decision theory provides a framework for optimal decision making
- Principle: Maximize Expected Utility
- Easy to describe in principle
- Application to complex problems can require advanced planning and probabilistic reasoning techniques