

# Decision Theory

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# Decision Theory

What does it mean to make an optimal decision?

- Asked by economists to study consumer behavior
- Asked by MBAs to maximize profit
- Asked by leaders to allocate resources
- Asked in OR to maximize efficiency of operations
- Asked in AI to model intelligence



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- Asked (sort of) by any intelligent person every day

## Utility Functions

- A *utility function* is a mapping from world states to real numbers
- Sometimes called a *value function*
- Rational or optimal behavior is typically viewed as maximizing expected utility:

$$\max_a \sum_s P(s | a) U(s)$$

a = actions, s = states

## Are Utility Functions Natural?

- Some have argued that people don't really have utility functions
  - What is the utility of the current state?
  - What was your utility at 8:00pm last night?
  - *Utility elicitation* is difficult problem



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- It's easy to communicate *preferences*
- Theorem (sorta): Given a plausible set of assumptions about your preferences, there must exist a consistent utility function

## Axioms of Utility Theory

- Orderability:  $(A \succ B) \vee (A \prec B) \vee (A \sim B)$
  - Transitivity:  $(A \succ B) \wedge (B \succ C) \Rightarrow (A \succ C)$
  - Continuity:  $A \succ B \succ C \Rightarrow \exists p [p, A; 1 - p, C] \sim B$
  - Substitutability:  $A \sim B \Rightarrow [p, A; 1 - p, C] \sim [p, B; 1 - p, C]$
  - Monotonicity:  $A \succ B \Rightarrow (p \geq q \Leftrightarrow [p, A; 1 - p, B] \geq [q, A; 1 - q, B])$
  - Decomposability:  
 $[p, A; (1 - p), [q, B; (1 - q), C]] \sim [p, A; (1 - p)q, B; (1 - p)(1 - q), C]$
- Bet/gamble  
between A and C
- 

## Consequences of Preference Axioms

- Utility Principle

- There exists a real-valued function U:

$$U(A) > U(B) \Leftrightarrow A \succ B \quad \leftarrow \text{A preferred to B}$$

$$U(A) = U(B) \Leftrightarrow A \sim B \quad \leftarrow \text{Indifferent between A and B}$$

- Expected Utility Principle

- The utility of a lottery can be calculated as:

Lottery that results in  $S_i$  with prob  $p_i \longrightarrow U([p_1, S_1; \dots; p_n, S_n]) = \sum_i p_i U(S_i)$

## More Consequences

- Scale invariance
- Shift invariance

## Maximizing Utility

- Suppose you want to be famous
- You can be either (N,M,C)
  - Nobody
  - Modestly Famous
  - Celebrity
- Your utility function:
  - $U(N) = 20$
  - $U(M) = 50$
  - $U(C) = 100$
- You have to decide between going to grad school and becoming a professor (G) or going to Hollywood and becoming an actor (A)



## Outcome Probabilities

- $P(N|G)=0.5$ ,  $P(M|G)=0.4$ ,  $P(C|G)=0.1$
- $P(N|H)=0.6$ ,  $P(M|H)=0.2$ ,  $P(C|H)=0.2$
- Maximize expected utility:
  - $U(N) = 20$ ,  $U(M) = 50$ ,  $U(C) = 100$

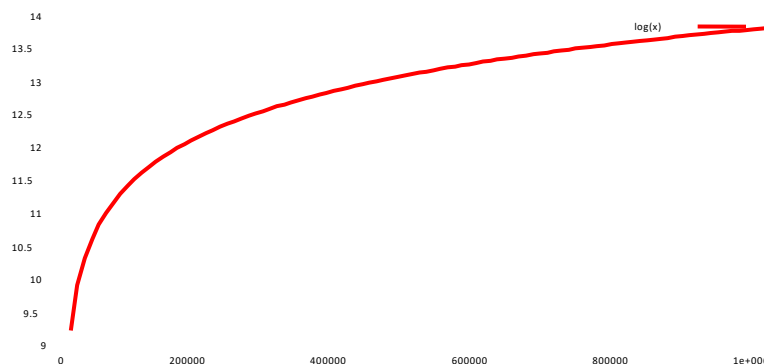
$$EU_G = 0.5(20) + 0.4(50) + 0.1(100) = 40$$

$$EU_H = 0.6(20) + 0.2(50) + 0.2(100) = 42$$

Hollywood wins!

## Utility of Money

- How much happier are you with an extra \$1M?
- How much happier is Jeff Bezos with an extra \$1M?
- Some have proposed:

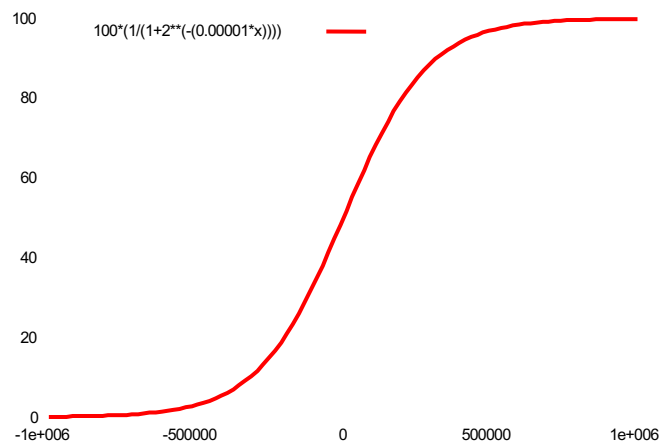


## Utility of Money

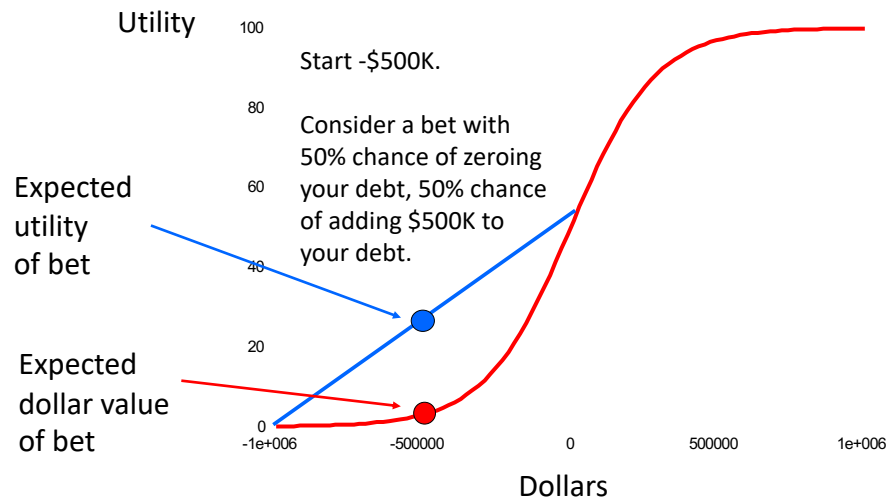
- $U(\text{money})$  should drop slowly in negative region too
- If you're solvent, losing \$1M is pretty bad
- If already \$10M in debt, losing another \$1M isn't that bad
- Utility of money is probably sigmoidal (S shaped)

## A Sigmoidal Utility Function

$$U(\$X) = 100 \frac{1}{1 + 2^{-0.00001X}}$$



## Sigmoidal Utility and Gambling



Bonus Material (if time permits)

## Value of Information

- Many choices are choices about acquiring information:
  - Medical tests (x-rays, CT-scans, mammograms, etc.)
  - Pregnancy tests
  - Pre-purchase house/car inspections
  - Hiring consultants
  - Hiring a trainer
  - Funding research
  - Checking one's own credit score
  - Checking somebody else's credit score
  - Background checks
  - Drug tests
  - Real time stock prices
- Information is rarely free.
- How do we determine what it is worth to us?

## Value of Information

- Expected utility of action  $a$  with evidence  $E$ :

$$EU_E(A|E) = \max_{a \in A} \sum_i P(S_i | E, a) U(S_i)$$

- Expected utility given new evidence  $E'$  - **after**  $E'$  is known

$$EU_{E,E'}(A|E,E') = \max_{a \in A} \sum_i P(S_i | E, E', a) U(S_i)$$

- Expected value of knowing  $E'$  (**Value of Perfect Information**) – **before**  $E'$  is known

$$VPI_E(E') = \left( \sum_{E'} P(E'|E) EU_{E,E'}(A|E,E') \right) - EU_E(A|E)$$

Expected utility given  
New information  
(weighted)
Previous  
Expected  
utility



## VPI Example


- Should you pay to subscribe for traffic information?  
Assume:
  - Time = cost = -utility
  - Cost of taking highway to work (w/o traffic\_jam) = 15
  - Cost of taking highway to work (w/traffic\_jam) = 30
  - Cost of taking local roads to work = 20
  - $P(\text{traffic\_jam}) = 0.15$
- Steps:
  - Determine optimal decision w/o information:  $EU(A|\{\})$
  - Determine optimal decisions given information:  $EU_T(A|T)$
  - Compute expected value of optimal decisions given T
  - Estimate value of information (difference in prev. slide)

## VPI for Traffic Info

- Cost of local roads = 20
  - Cost of highway =  $0.15 \cdot 30 + 0.85 \cdot 15 = 17.25$
  - Traffic = true case: Take local roads; cost = 20
  - Traffic = false case: Take highway; cost = 15
  - Expected cost:  $0.15 \cdot 20 + 0.85 \cdot 15 = 15.75$
  - Value = 1.5
- $EU(A|\{\})$   
 $EU_T(A|T)$   
 Expectation  
 VPI
- **Important:** In this case, the optimal choice given the information was trivial. In general, we may do more computation to determine the optimal choice given new information – not all decisions are “one shot”

## Properties of VPI

- VPI is non-negative!
- VPI is not additive
- VPI is easy to compute and is often used to determine how much you should pay for **one** extra piece of information. Why is this myopic?



For example, knowing X AND Y together may be useful, while knowing just one alone may be useless.

## More Properties of VPI

- Acquiring information optimally is very difficult
- Need to construct a conditional plan for every possible outcome before you ask for even the first piece of information
  - Suppose you're a doctor planning to treat a patient
  - Picking the optimal test to do first requires that you consider all subsequent tests and all possible treatments as a result of these tests
- General versions of this problem are intractable!